Embracing the future

THE RAPIDES FOUNDATION
THE RAPIDES FOUNDATION

OUR MISSION:
To improve the health status of Central Louisiana.

OUR VISION:
To positively impact Central Louisiana by deploying resources to improve key factors of health status.

PHILANTHROPIC OBJECTIVES:
THE RAPIDES FOUNDATION PROVIDES FUNDING FOR PROJECTS WHICH EFFECTIVELY ADDRESS THE FOLLOWING PHILANTHROPIC OBJECTIVES:

HEALTHY PEOPLE
To promote healthy behaviors and improve access to healthcare.

EDUCATION
To increase the level of educational attainment and achievement as the primary path to improved economic, social and health status.

HEALTHY COMMUNITIES
To improve economic opportunity and family income; and enhance civic and community opportunities for more effective leaders and organizations.
“He who has health has hope; and he who has hope has everything.”

~ Arabic Proverb

“Education is the transmission of civilization.”

~ Ariel and Will Durant

“Economy is the method by which we prepare today to afford the improvements of tomorrow.”

~ Calvin Coolidge
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Welcome to The Rapides Foundation’s Annual Report for 2008. In many ways, this report is a reflection of our vision for the future – a vision for a healthy, vibrant and successful Central Louisiana. Quite literally, the cover of this report symbolizes where we stand today – arms open wide to the possibilities of tomorrow. But to us at the Foundation, tomorrow is not just a day. It’s our purpose.

Like our work, our Annual Report is divided into three main sections: Healthy People, Education and Healthy Communities. These are the Foundation’s priority areas, and we are proud of our work in each.

Look at the pages and you’ll see highlights from 2008. Since realigning our priority areas in 2007, the Foundation has worked continuously to achieve its goals in these three areas.

2008 was a year of action, of implementation, of determination for The Rapides Foundation. We kicked off new initiatives, expanded others and reinvigorated some. Suffice to say, it was a busy year. More importantly, it was an impactful year – one that we hope we illustrate to you through the pages of this annual report.

Thank you.

Joe R. Rosier, Jr., CPA, CFA
President and CEO

Albin M. Lemoine, Jr.
Board Chairman
Health equals hope. It’s that simple. The Rapides Foundation has high hopes for the health of each and every one of Central Louisiana residents, but the Foundation does not merely hope for good health. Since our creation, we have worked hard at promoting it and improving access to the care needed to have it. 2008 signaled a new beginning for how the Foundation would achieve this.

In 2008 alone, 27 organizations and school districts began their important work as grantees for Get Healthy Cenla. More than $350,000 in grant funds were awarded in 2008.

“He who has health and he who has hope

~ Arabic Proverb
In May, the youth of Central Louisiana became our focus as we hosted the New Orleans Saints/Gatorade Junior Training Camp featuring New Orleans Saints lineman Tim Duckworth and Miss Louisiana 2007 Amanda Joseph. This training camp encouraged youths to live tobacco-free lives.

The Foundation concentrated on the prevention of premature death and disease through its Get Healthy Cenla program. The two leading causes of these deaths are tobacco use and lack of good diet and physical activity.

In January, we launched Get Healthy Cenla by bringing in renowned anti-tobacco speaker Patrick Reynolds, grandson of tobacco mogul R.J. Reynolds.
Rick Stoddard, the man who launched an anti-tobacco crusade after losing his 46-year-old wife to lung cancer, was brought to Central Louisiana in November to deliver his message to area students. He spoke to nearly 8,500 students at 22 schools in nine parishes. His visit came after positive response to an advertising campaign that featured his touching story. We ran the ads in early 2008.

In August, the Foundation found a valuable resource in the Become an EX® campaign, running powerful ads on television and radio aimed at giving smokers the help they need to quit successfully. We also ran truth® ads to expose the devious tactics the tobacco industry uses to get youths to start using tobacco.

Rick Stoddard, the man who launched an anti-tobacco crusade after losing his 46-year-old wife to lung cancer, was brought to Central Louisiana in November to deliver his message to area students. He spoke to nearly 8,500 students at 22 schools in nine parishes. His visit came after positive response to an advertising campaign that featured his touching story. We ran the ads in early 2008.

In 2008, we presented the first Central Louisiana School Wellness Summit to encourage and support school wellness efforts in the area. Schools will be major players in Get Healthy Cenla as grants will be given to them in 2009 to help change the current failing grade in Louisiana school wellness to a passing grade.

In Central Louisiana, about one in four adults (24.0 percent) smoke cigarettes. The national average is 22.2 percent.
Cenla Medication Access Program extended its reach to 30 additional parishes through a partnership with the Bureau of Primary Care and Rural Health under the Louisiana Department of Health and Hospitals. CMAP now serves 39 parishes and seeks to expand even more. 2008 was a big year as CMAP helped more than 6,500 patients get the medications they so desperately need to maintain their health.

CENLA MEDICATION ACCESS PROGRAM

While CMAP provides people with much needed medication, the new Cancer Screening Project will help get them life-saving cancer screenings. 2008 was an important year of planning for us as we target three types of cancers: colon, cervical and breast.

FACT: CHILDHOOD OBESITY

More than 30 percent of children in our service area are overweight, which is more than double the rate seen nationally. More than 30 percent of Central Louisiana adults are considered obese.

CMAP Extra

PRESCRIPTION SAVINGS PROGRAM

CMAP Extra, a prescription-savings program designed to help lower families’ medication costs, launched in 2008. The benefit is available to everyone regardless of age or income. The average saved per prescription was more than $50. Nearly 1,400 people received savings during the first seven months of the program.
Without solid and appropriate education, a community will remain stagnant. Good education cannot happen without teachers still being willing to be the student. For the past several years, The Rapides Foundation has used this idea to increase student achievement in Central Louisiana. 2008 marked the final year of one chapter and the beginning of another.

“Education is the transmission of civilization.”

~ Ariel and Will Durant

Since 2004, we have worked in all 139 schools in Central Louisiana to improve student achievement through our Systemic Initiative in Education program. 2008-2009 marked the final year for this initiative which awarded grants at the district level to enhance professional development aimed at directly impacting students. During the final year of the program, students continue to perform slightly above national norms and better than predicted when compared to the rest of the state.
High quality instruction and leadership are known to lead directly to student achievement. In 2008, we put more than 200 emerging leaders, new principals and school administrators back in the student desk to learn new and effective techniques.

As the Systemic Initiative in Education was coming to a close, a focus on science, technology, engineering and math was beginning in 2008. With student achievement still the main goal, STEM’s approach is more responsive to equipping students with what they need to compete globally as the job market shifts to these fields. We will begin awarding grants that focus on STEM and CTE.

The Advanced Leadership Development Institute allowed Central Louisiana school administrators to receive hands-on, real-life teaching instruction aimed at increasing writing and mathematical skills of students. More than 160 educators met once a month for this valuable training.

In 2008, the New Administrators and Emerging Leaders Academy led approximately 70 new administrators and emerging leaders through an eight-month, hands-on course to encourage principals to foster leadership capacity in the schools’ teachers, support staff and students.

Third-, fifth-, sixth-, seventh- and ninth-grade students in Central Louisiana have a combined mean national percentile rank of 53.5 percent on the iLEAP, which is higher than the national norm of 50.
Healthy Communities

The greatest wish of each generation is for the next to be superior to the last. Nothing ensures this better than a world with greater economic and community opportunities for all. These opportunities naturally spawn a healthier world, which of course is at the center of The Rapides Foundation’s mission. For the past 14 years, we have seen the connection between a vibrant economy, an active community and healthy people. This year, we continued working to make a positive impact on our communities.

“Economy is the method by which we prepare today to afford the improvements of tomorrow.”

– Calvin Coolidge

ENTREPRENEURIAL LEAGUE SYSTEM® OF CENTRAL LOUISIANA

Successful entrepreneurs are necessary to transform a region’s economy. For the past two years, we have made this priority with the Entrepreneurial League System® of Central Louisiana. Using a coaching method, ELS gives business people the skills they need to broaden their entrepreneurial talent. Teams meet on a regular basis with their coach. During its second year in existence, two more teams received training from ELS growing the program to six teams of 12 entrepreneurs each.
2008 was a year of change for Cenla Advantage Partnership. The economic development arm of The Rapides Foundation hired a new chief executive officer – nationally recognized leader in economic development, quality-of-life advancement and regional prosperity Jim Clinton. Clinton, former director of the Southern Growth Policies Board, began his work with CAP in September.

In late 2008, the Foundation and CAP held a series of meetings centered on the theme “Beyond High School: What will it take to build Cenla’s next workforce?” These discussions drew business, government and education leaders who are interested in developing more effective education and training opportunities for the future workforce of Central Louisiana.

Twenty Central Louisiana professionals graduated from Cenla Boardbuilders, a CDW program that trains emerging leaders to become active in their communities as members of nonprofit Boards of Directors. The professionals went through a series of sessions in 2008 to learn the roles and responsibilities of being an effective board member. After completing the training, they were each matched with a nonprofit organization and now serve on their boards.

The Louisiana Workforce Commission estimates that 65 percent of the skilled jobs in the state’s workforce over the next 10 years will require more than a high school education, but less than a baccalaureate degree.
Rapides Healthcare System is not your typical healthcare services provider. It does more than heal physical wounds. RHS touches hearts and lives. The individuals who make up RHS make it a priority to contribute to the community - not because they have to, but because they can. In 2008, the reach of RHS extended far beyond the doors and walls of the hospitals that make up the system.

2008 Statistics
In 2008, RHS hospitals cared for 25,712 patients, delivered 2,456 babies at Rapides Women's and Children's Hospital and Savoy Medical Center, and treated 95,397 patients through RHS emergency departments. Savoy Medical Center provided care for 1,357 psychiatric inpatients and 2,402 psychiatric outpatients.

PATIENT-FOCUSED HEALTHCARE

Rapides Regional Medical Center received the Platinum Level Louisiana Hospital Quality Award for improving the quality of patient care. 2008 was the second consecutive year the hospital received the award from the Louisiana Health Care Review, the state’s Medicare quality improvement organization.
“In every community there is work to be done. In every nation, there are wounds to heal. In every heart, there is the power to do it.”

~ Marianne Williamson

VOLUNTEERING

RHS employees participated in the American Heart Walk, March of Dimes Walk America, American Cancer Society Relay for Life and United Way – volunteering more than 30,000 hours to community organizations and raising almost $100,000 in those four events in 2008.

2008 Community Benefit

RHS provided $2.4 million of charity healthcare in 2008 to patients who could not afford to pay for medical services. RHS is the area’s largest provider of services to low-income patients enrolled in the Medicaid program, providing $10.5 million of unreimbursed medical care for Medicaid patients during 2008. RHS provided a total of $36.1 million of hospital services during 2008 that were not reimbursed.

FAMILY PRACTICE SUPPORT

RHS provides $2.4 million in support of the LSU Family Practice Residency program which cared for 15,643 patients in 2008. In addition to providing care to the needy, the program brought six new well-trained resident interns to Central Louisiana.

FACT: SUPPORT

Rapides Healthcare System is 74 percent owned by HCA and 26 percent owned by The Rapides Foundation. The Foundation maintains a 50 percent vote on reserved powers.

TAX SUPPORT

$2,000,000 in taxes paid

In 2008, RHS employed 2,448 people with a payroll of $127 million. It paid $2 million in property taxes that support schools, roads and other area needs.
Grant Application Process

The Rapides Foundation has two types of grants available – Program Opportunity Grants and Mini Opportunity Grants. Applications should focus on teen pregnancy prevention, alcohol abuse prevention or select immunizations.

Qualified organizations requesting funds through the Program Opportunity Grant Program should submit a Letter of Intent prior to the deadline. Letters of Intent will be reviewed and the applicants will be notified if a full proposal is desired for further evaluation. Applicants will be notified of selection decisions approximately 30 days after the May 15 or October 15 deadline for the Letter of Intent.

Applicants requesting funds for Mini Opportunity Grants (up to $10,000) can submit at any time.

Application materials and eligibility criteria are contained in the booklet titled, “Applying for Funds” from The Rapides Foundation. Any group or organization interested in applying for funds is encouraged to call the Program Assistant at 318-767-3013. She will direct your call to the appropriate Program staff person. Calls and e-mails are strongly encouraged prior to any formal written submission.

FIRST STAGE: LETTER OF INTENT
(Program Opportunity Grants)
Before submitting a Letter of Intent, an applicant should request the booklet “Program and Funding Interests” from the Foundation which details complete requirements and guidelines. Applicants are also encouraged to discuss their project with a Foundation Program Officer.

In a Letter of Intent applicants will be asked to address the following:

- Organizational mission
- Desired outcomes
- Problem or need
- Strategy
- Risk factors
- Sustainability

SELECTION CRITERIA
- Successful applicants will look to maximize use of existing local, state and federal funds and services in an effort to develop and sustain more effective systems.
- Successful applicants will propose to develop or provide services to a sufficient number of community residents to make an impact.

On the other hand, proposals calling for large grants to serve thousands of individuals across multiple parishes are rarely funded, at that scale. Successful applicants will, at a minimum, recognize the importance of evaluation in developing and supporting services that go beyond goodwill or charity. Applicants with weak or non-functioning Board of Directors are generally not successful.
SECOND STAGE: PROJECT PROPOSAL
(Program Opportunity Grants)
If your Letter of Intent is favorably reviewed, you will be asked to submit a complete Project Proposal on or before the announced proposal deadline. You will have about 60 days to complete the full proposal. This second stage of the application includes a complete business plan with project description, workplan and timeline, staffing and other resource requirements, and an evaluation plan. A project budget and narrative describing the assumptions for preparation of the budget will be a part of the proposal. You will be provided an outline for the proposal requirements, as well as a budget worksheet and instructions when you are notified that your Letter of Intent has been favorably reviewed.

EVALUATION CRITERIA
Grant decisions are made through the combined effort of the Budget and Grants Committee and the Board of Trustees. Staff provides recommendations to the Budget and Grants Committee based upon some or all of the following procedures: analysis of the written proposal, consultation with experienced program leaders and researchers in the field, site visits and meetings with project staff and Board, and experience with your organization or contributing personnel on prior grants. Applicants will hear of decisions regarding their submissions via a letter. Award/decline letters will communicate the decisions of the Board and will also include information on various contingencies or pre-funding requirements. Please keep in mind that grant awards may contain significantly different terms of award than originally proposed by your group. Also, a contract (Grant Agreement) must be signed between your group and The Rapides Foundation which spells out requirements and expectations for superior performance.

Decline letters will generally not indicate specific reasons for Committee or Board action. Groups who are unsuccessful are encouraged to contact the Program Department. In many cases, staff are able to highlight certain areas of the proposal that may require additional refinement for program excellence.

GRANT CYCLE DEADLINES
Contact the Foundation for grant cycle deadlines or visit our Web site at www.rapidesfoundation.org.
Program Priority Summary

HEALTHY PEOPLE

The historic public health work by William Foege and J. Michael McGinnis has demonstrated that at least 50 percent of all illness and premature death is directly connected to lifestyle choices. Smoking, obesity, lack of exercise, alcohol and substance abuse all contribute to early death and disease.

An unacceptable number of community members cannot get the medical, and mental services they need. Because of this, some people delay or neglect treatment and their health problems get worse. The Rapides Foundation will continue to work to support efforts that help people get access to the healthcare services they need.

EDUCATION

The purpose is to engage all nine area school districts more deeply in the type of school improvement work that the Foundation has supported over the last six years through its K-12 grants.

This organization provides meaningful opportunities for local engagement, with the goal of providing a permanent home for local efforts supporting higher student achievement.

HEALTHY COMMUNITIES

The Foundation funds these activities under the umbrella of Community Development Works. CDW offers a variety of training programs and resources for both inexperienced and experienced community members and organizations interested in promoting positive community change.

The Rapides Foundation works with employers to develop creative solutions to positively impact employees’ wage-earning potential and, concurrently, business productivity. Ultimately, the Foundation’s interest in this area correlates the ability to earn a higher wage with other indicated measures such as home ownership and the ability to purchase health insurance.

The Foundation will award grants to organizations which are tax exempt under IRS Section 501(c)(3) and are not a private foundation as described under Section 509(a). Public agencies that meet additional criteria may also receive grant awards.
2008 Grants

Healthy People Grants

Cenla Medication Access Program (CMAP) (2 years)
To continue the PAP for community-based prescription access for uninsured patients of private physicians, rural clinics and health centers; to continue the Foundation’s partnership with HPLMC outpatient pharmacy as it expands to include more mental health medications and establishes its new pharmacy program; and to continue supporting the Central Fill Pharmacy as CMAP utilizes the pharmacy’s staff and infrastructure to actively pursue a role with State pharmacy networks emerging in the redesign of state-funded healthcare benefits.

The Rapides Foundation Cancer Screening Project
To promote early detection of cancer among adults in The Rapides Foundation Service Area.

The Rapides Foundation Diet and Physical Activity Initiative
To create or improve opportunities for adults and youth in Central Louisiana to engage in safe, accessible physical activity, and to increase the accessibility of healthy foods to residents of Central Louisiana while reducing the exposure of unhealthy foods and beverages.
Healthy People Grants (cont.)

The Rapides Foundation Tobacco Prevention and Control Initiative (3 years)
A multi-faceted initiative designed to target reduction or prevention of tobacco use among both youth and adults. Components include school and community grants.

**SCHOOL GRANTS:** (each school receives $5,000)
1) To coordinate tobacco-free policy education/awareness among staff, students, parents and the surrounding school community; or to send a strong, clear and consistent anti-smoking message to ensure a tobacco-free school campus and that school-related events are tobacco-free at all times for students, staff and visitors; or to provide education and peer refusal skills related to tobacco use

- Block High School
- Central High School
- Cloutierville Elementary/Middle School
- East Natchitoches Elementary School
- Fairview Alpha Elementary School
- Goldonna Elementary/Junior High School
- Harrisonburg Elementary School
- Harrisonburg High School
- Jonesville Junior High School
- Lakeview Senior High School
- Leesville Junior High School
- Marthaville Elementary/Junior High School
- Martin Junior High School
- Natchitoches Central Annex
- Natchitoches Central High School
- Natchitoches Magnet School
- NSU Middle Lab School
- Parks Elementary School
- Provencal Elementary/Junior High School
- Sicily Island High School
- L.P. Vaughn Elementary/Middle School
- Winnfield Senior High School

**COMMUNITY GRANTS:** (up to $50,000 each)
Boys & Girls Clubs of Central La., Inc.
- To build capacity and develop a strategic plan to support comprehensive tobacco prevention and control activities among youth.

Catahoula Parish School Board
- To build a coalition to empower youth and community to campaign against tobacco products in Catahoula Parish.
2008 Grants

Louisiana Youth Prevention Services
To provide Cenla youth with an active voice to fight against tobacco industry tactics using peer-to-peer education through a Performance Troupe.

Wellness Works in Cenla
To develop best practice expertise and knowledge of products to effectively work with businesses on tobacco control; as well as to develop a strategic plan to implement comprehensive tobacco prevention and control activities specific to worksites and businesses.

Southwest Louisiana Area Health Education Center
To implement a comprehensive tobacco control in Allen Parish, with emphasis on youth prevention and education, countermarketing tobacco company efforts, and spit tobacco prevention and cessation.

MINI OPPORTUNITY GRANTS:
Mothers Against Drugs of Louisiana, Inc.
To access community readiness and support in Vernon Parish for the expansion of One Great River program, to identify control and intervention student populations, and determine if cultural or other adaptations are needed for successful implementation.

Louisiana Youth Prevention Services
To pilot an alcohol abuse prevention program, Teen Intervene, aimed at youth ages 12-19 in Natchitoches Parish.

Education Grants

LOCAL EDUCATION FUND:
The Orchard Foundation (2 years)
To transition The Orchard Foundation to new leadership structure and strategic plan including the hiring of new staff and review of vision, mission and long and short-term goals.
2008 Grants

Education Grants (cont.)

The Orchard Foundation
To support development of strong instructional leadership throughout the Cenla regions through Leadership Academies for school and district leaders in Central Louisiana.

**SYSTEMIC INITIATIVE:** (5 years)
Allen Parish School Board
For Student Achievement through Teaching Excellence: To improve instruction in reading and mathematics through the establishment of professional learning communities at all schools and at the district level.

Avoyelles Parish School Board
For Advancing Leadership and Instruction: To address student learning improvement in literacy and math through development of district and school-level instructional leadership using Effective Schools Model and Total Quality Management to build high performance teams.

Catahoula Parish School Board
For Increasing Student Performance in Math and Language Arts: To develop a total quality management-based program to improve achievement in math and language arts through broadened leadership in instructional practice.

Grant Parish School Board
For Effective Instruction: To improve instruction in literacy and math by equipping a cadre of Highly Skilled Educators at schools throughout the district with leadership skills and instructional strategies to mentor and coach younger and less experienced teachers.

LaSalle Parish School Board
For 2007-08 Systemic Initiative: To support district-wide efforts to improve teaching and learning in reading and math.

Natchitoches Parish School Board
For Implementation of PACE Process: To improve student achievement in literacy and mathematics through rigorous staff development for teachers and administrators and professional learning communities at each school and the district level.

Rapides Parish School Board
For Rapides Systemic Initiative: To develop a district-wide plan to improve student achievement in math and reading through the design of research-based instructional strategies and techniques.
2008 Grants

Vernon Parish School Board
For Fostering Professional Learning Communities: To build district and school leadership with Whole Faculty Study Groups and improve instruction in literacy and mathematics in all schools.

Winn Parish School Board
For Professional Learning Communities: To improve student performance in literacy and math by supporting continued implementation of Professional Learning Communities among teachers in the district’s schools.

Healthy Communities Grants

Community Development Works (3 years)
For Leadership Development, Organizational Effectiveness and Civic Engagement: To increase civic engagement and social capital networks that engage residents in Central Louisiana; to build the capacity of nonprofit leaders; and to foster the development of effective organizations.

Collaborative Strategies
To support Entrepreneurial League System® operations and expansion.

The Rapides Foundation Economic Development Initiative
To raise the standard of living by improving Cenla’s capacity to produce higher wage jobs for all income levels and generate more wealth in its communities.
# Financial Summary

**COMBINED STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS**

For the Years Ended December 31, 2008, 2007, and 2006

<table>
<thead>
<tr>
<th></th>
<th>2008 Consolidated</th>
<th>2007 Consolidated</th>
<th>2006 Consolidated</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>CHANGES IN UNRESTRICTED ASSETS:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>INVESTMENT INCOME:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Income on cash and long-term investments</td>
<td>$6,475,557</td>
<td>$4,315,692</td>
<td>$3,386,410</td>
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<tr>
<td>Gains and losses on securities</td>
<td>(48,183,621)</td>
<td>3,167,986</td>
<td>21,312,043</td>
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<tr>
<td>Equity in earnings of jointly owned companies</td>
<td>(152,405)</td>
<td>4,194,788</td>
<td>3,621,423</td>
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<tr>
<td>Rental income</td>
<td>3,875</td>
<td>46,500</td>
<td>50,375</td>
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<td><strong>TOTAL INVESTMENT INCOME</strong></td>
<td>($41,856,594)</td>
<td>$11,724,966</td>
<td>$28,370,251</td>
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<tr>
<td><strong>INVESTMENT EXPENSE</strong></td>
<td>910,274</td>
<td>655,137</td>
<td>637,602</td>
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<tr>
<td><strong>NET INVESTMENT INCOME</strong></td>
<td>($42,766,868)</td>
<td>$11,069,829</td>
<td>$27,732,649</td>
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<tr>
<td><strong>CONTRIBUTIONS</strong></td>
<td>362,106</td>
<td>216,301</td>
<td>285,737</td>
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<tr>
<td><strong>PROGRAM EXPENSES</strong></td>
<td></td>
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<tr>
<td>Grants</td>
<td>2,573,134</td>
<td>3,668,632</td>
<td>1,517,368</td>
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<tr>
<td>Direct charitable expenses</td>
<td>4,906,422</td>
<td>3,190,703</td>
<td>2,865,118</td>
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<tr>
<td>Development</td>
<td>1,350,940</td>
<td>1,496,168</td>
<td>1,128,254</td>
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<td><strong>TOTAL PROGRAM EXPENSES</strong></td>
<td>$8,830,496</td>
<td>$8,355,503</td>
<td>$5,510,740</td>
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<td><strong>ADMINISTRATIVE EXPENSES</strong></td>
<td>$1,073,728</td>
<td>$1,203,501</td>
<td>$1,256,413</td>
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<tr>
<td><strong>INCREASE (DECREASE) IN UNRESTRICTED NET ASSETS FROM OPERATIONS</strong></td>
<td>($52,308,986)</td>
<td>$1,727,126</td>
<td>$21,251,233</td>
</tr>
<tr>
<td><strong>INCREASE (DECREASE) IN NET ASSETS</strong></td>
<td>(52,308,986)</td>
<td>1,727,126</td>
<td>21,251,233</td>
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<tr>
<td><strong>NET ASSETS, BEGINNING OF YEAR</strong></td>
<td>$235,345,642</td>
<td>$233,428,952</td>
<td>$212,177,719</td>
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<td><strong>NET ASSETS, TRANSFER IN DUE TO CONSOLIDATION</strong></td>
<td>-</td>
<td>189,564</td>
<td>-</td>
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<tr>
<td><strong>NET ASSETS, END OF YEAR</strong></td>
<td>$183,036,656</td>
<td>$235,345,642</td>
<td>$233,428,952</td>
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</tbody>
</table>
STATEMENTS OF FINANCIAL POSITION
For the Years Ended December 31, 2008 and 2007

<table>
<thead>
<tr>
<th></th>
<th>2008</th>
<th>2007</th>
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</thead>
<tbody>
<tr>
<td><strong>ASSETS:</strong></td>
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<tr>
<td>Cash and cash equivalents</td>
<td>$4,985,756</td>
<td>$2,595,295</td>
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<tr>
<td>Marketable securities</td>
<td>127,222,064</td>
<td>179,098,715</td>
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<tr>
<td>Investments at cost plus equity in undistributed earnings</td>
<td>49,086,793</td>
<td>53,078,329</td>
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<tr>
<td>Grants receivable</td>
<td>90,000</td>
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<tr>
<td>Prepaid expenses</td>
<td>35,399</td>
<td>38,030</td>
</tr>
<tr>
<td>Property and equipment, net</td>
<td>2,988,518</td>
<td>3,159,749</td>
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<tr>
<td>Assets whose use is limited</td>
<td>379,291</td>
<td>404,238</td>
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<tr>
<td><strong>Total Assets</strong></td>
<td>$184,787,821</td>
<td>$238,374,356</td>
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<tr>
<td><strong>LIABILITIES</strong></td>
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<tr>
<td>Accounts payable</td>
<td>302,507</td>
<td>321,239</td>
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<td>Payroll, payroll taxes and benefits payable</td>
<td>92,141</td>
<td>106,184</td>
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<tr>
<td>Grants payable</td>
<td>1,130,753</td>
<td>2,351,957</td>
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<td>Annuity obligations payable</td>
<td>225,764</td>
<td>249,334</td>
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<tr>
<td><strong>Total Liabilities</strong></td>
<td>$1,751,165</td>
<td>$3,028,714</td>
</tr>
<tr>
<td><strong>Net Assets</strong> - Temporarily Restricted</td>
<td>365,593</td>
<td>101,455</td>
</tr>
<tr>
<td><strong>Net Assets</strong> - Unrestricted</td>
<td>182,671,063</td>
<td>235,244,187</td>
</tr>
<tr>
<td><strong>Total Liabilities and Net Assets</strong></td>
<td>$184,787,821</td>
<td>$238,374,356</td>
</tr>
</tbody>
</table>
2008 Trustees and Advisors

2008 TRUSTEES:

ALBIN M. LEMOINE, JR.
Board Chairman,
Superintendent (Retired)
Avoyelles Parish School

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Physician

HOWARD WOLD, M.D.
Physician

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Physician

LAURA L. DAUZAT
Community Volunteer

ERNEST KELLY, M.D.
Physician

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Oakland, California

TOBACCO TECHNICAL ASSISTANCE CONSORTIUM
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Principal Investigator and Chair,
Community Health Sciences Prevention Research Center at Tulane University
New Orleans, Louisiana

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REGIONAL TECHNOLOGY STRATEGIES, INC.
Chapel Hill, North Carolina

PROFESSIONAL EDUCATION CONSULTING, LLC
Sarasota, Florida

CAROL TODD
Shoemaker and Todd Consulting Sarasota, Florida
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President/Chief Executive Officer

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Special Projects Associate

RACHEL FARRELL
Administrative Assistant

INGRID FIELDS
Accounting Manager

CHRISTY FREDERIC
Program Officer

KATHY GUNN
Communications Officer

DONNA HERNANDEZ
Receptionist

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TAMMY MOREAU
Program Officer

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AKESHIA SINGLETON, MBA
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ASHLEY STEWART, MPH
Evaluation Officer

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Staff:

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TAMMY BILLINGS
Patient Assistance Program Supervisor

KEVIN BROWN, RPH
Program Pharmacist

CRYSTAL WATTS
Office Manager

CMAP Patient Assistance Program
Specialists:

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JEANNIE ATWOOD
CHERYL CHAMBERS
MINDY HANCOCK
JONI LONGLOIS
JESSICA PAUL

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Staff:

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Administrative Assistant

CODY LADNER
Student Intern

FELICIA WALKER
Learning Lab Manager

LAKEITHA WILLIAMS
Student Intern

The Orchard Foundation
Staff:

VICKI BURNS
Interim Executive Director

PATRICIA STARLING
Program Manager

FLORA KEYS
Senior Administrative Assistant
THE RAPIDES FOUNDATION SERVICE AREA

LOUISIANA

- Winn Parish
- Catahoula Parish
- Grant Parish
- LaSalle Parish
- Avoyelles Parish
- Rapides Parish
- Natchitoches Parish
- Vernon Parish
- Allen Parish

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